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May 20, 2026

Notice of Changes in Officers

Company name TOKYO KEIKI INC.
 Representative Tsuyoshi ANDO, Representative Director,
 President & CEO
 (Securities code: 7721; Tokyo Stock Exchange, Prime Market)
 Inquiries Hiroaki YAMASHITA, Senior Executive
 Officer, Corporate Planning &
 Administration Office Manager
 (TEL. +81-3-3732-2111)

TOKYO KEIKI INC. hereby announces that it has decided on the following changes in Directors. Details are as follows. The official decision on the election of Directors will be made at the Ordinary General Meeting of Shareholders and the subsequent Board of Directors to be held on June 26, 2026.

1. Changes in Directors (Effective June 26, 2026)

(1) Candidates for Directors

Name	New position	Current position
Yasushi YOSHIMURA	Director, Executive, Chief of Sustainability Promotion, Sustainability Promotion Office Manager, Financial Planning Dept. Manager	Executive Officer, Financial Planning Dept. Manager
Masaru KURODA	Outside Director (Audit & Supervisory Committee Member)	ACOM CO., LTD. Executive Managing Officer

(2) Directors to retire

Name	Current position
Yukihiko SUZUKI	Director, Executive Officer, Chief of Sustainability Promotion, Sustainability Promotion Office Manager
Takashi NAKAMURA	Outside Director (Audit & Supervisory Committee Member)

Note. Mr. SUZUKI is scheduled to assume the position of full-time advisor after stepping down.

*** Notes**

Directors (Effective June 26, 2026)

Director who is not an Audit and Supervisory Committee Member

Tsuyoshi ANDO	Representative Director
Yasushi YOSHIMURA	Director,
Sayoko IZUMOTO	Outside Director

Director, Audit and Supervisory Committee Member

Takahiro KASHIMA	Director
Akihiko HASHIMOTO	Outside Director
Masaru KURODA	Outside Director

End of News Release